



U.S. Army Materiel Command

GEN Benjamin S. Griffin



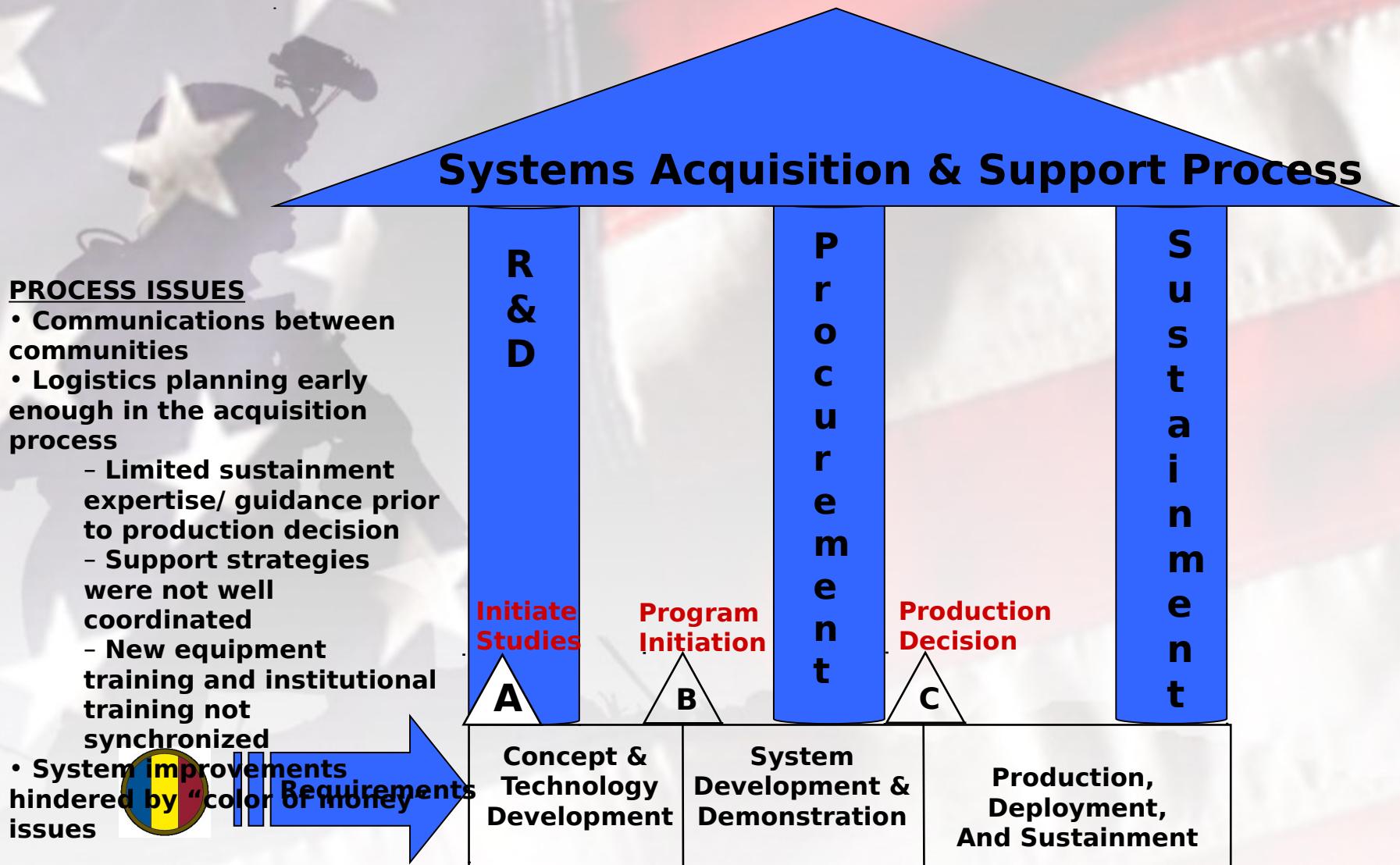
AMC/AAC

Senior Leaders Conference

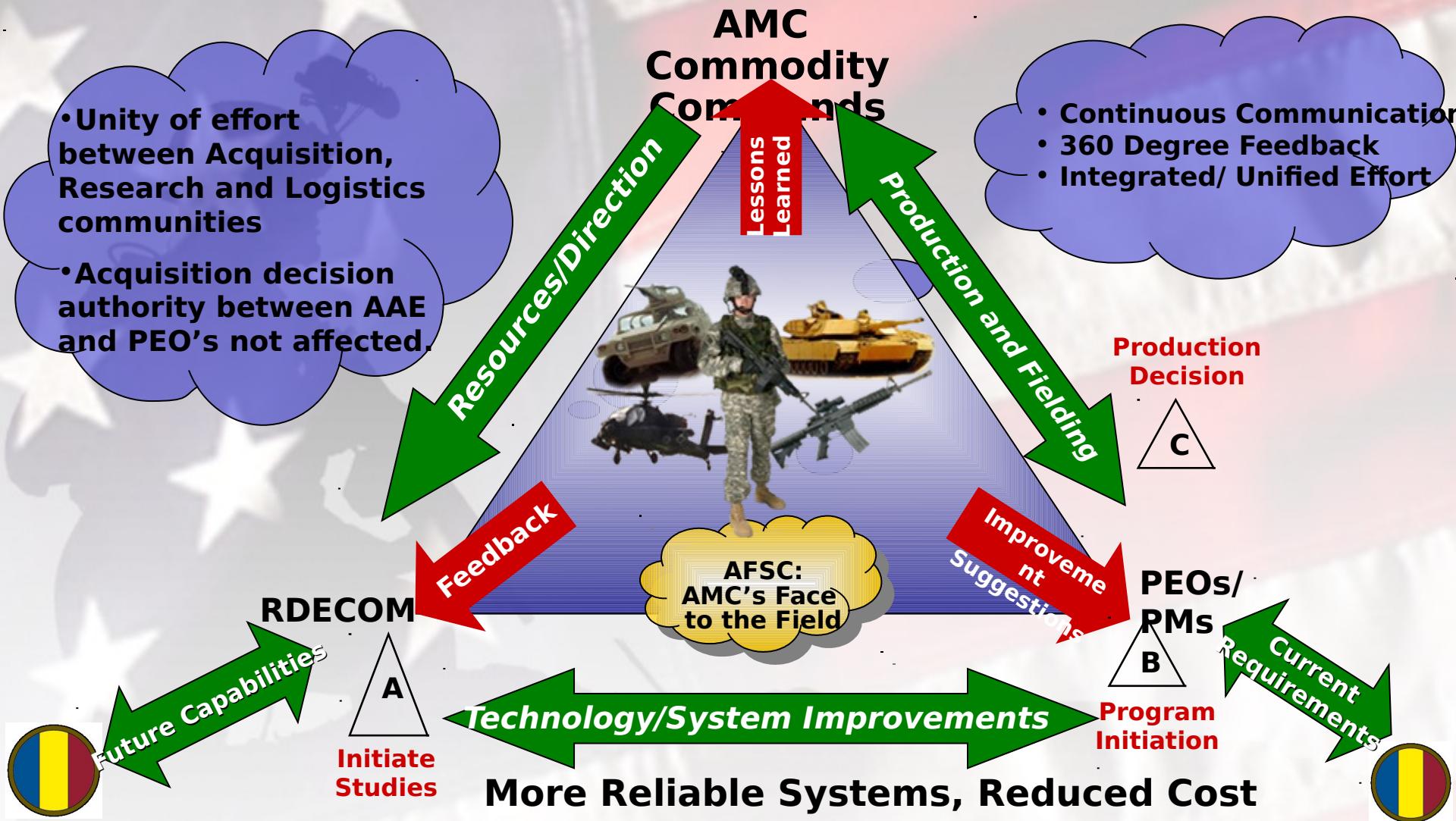
23 August 2005

"Need to be faster, more agile, less bureaucratic. Need to fight this every day."

Before: ovepipe Approach to Life Cycle Management



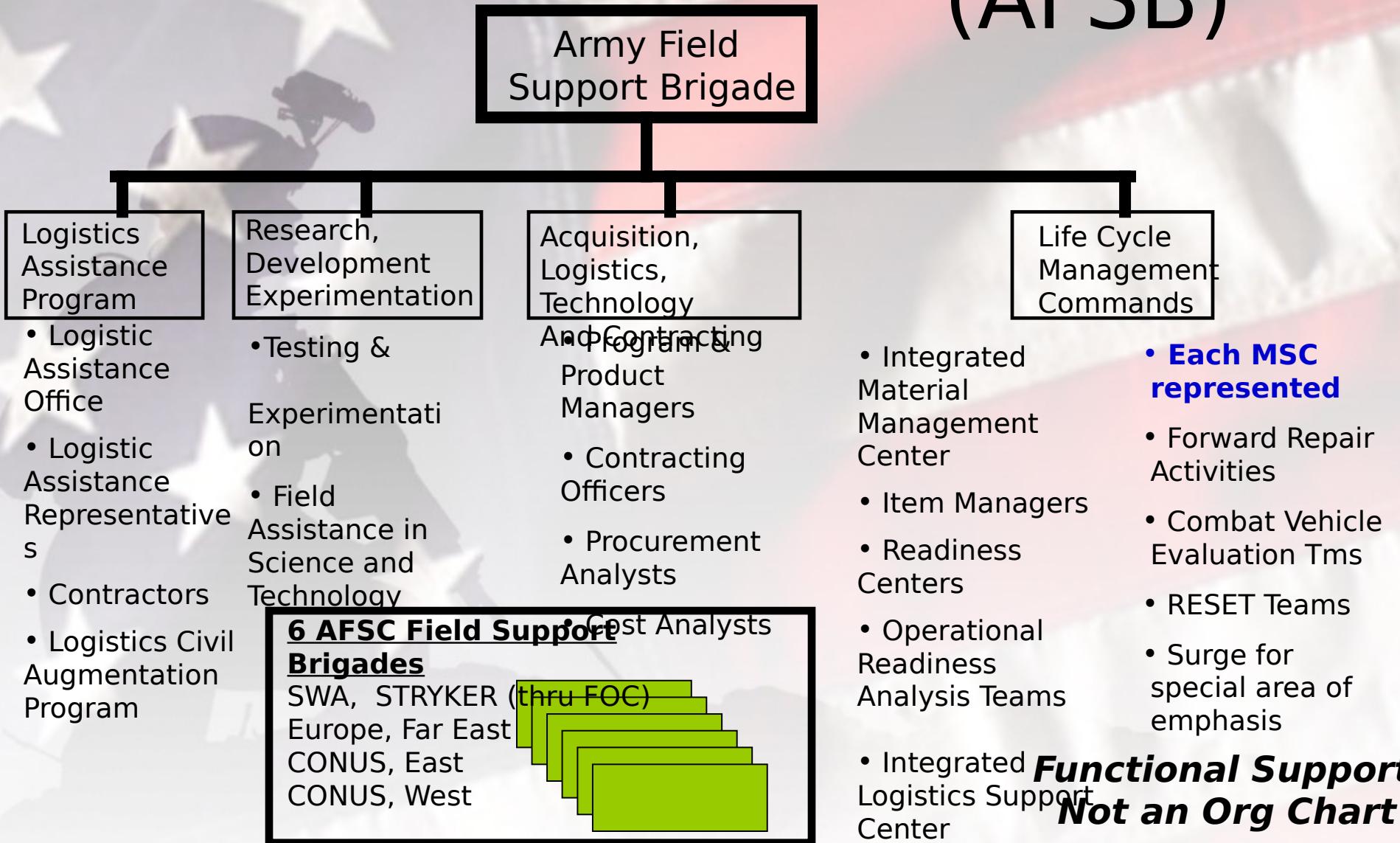
Now: Life Cycle Management Commands...Soldier Focused



Army Field Support Brigade

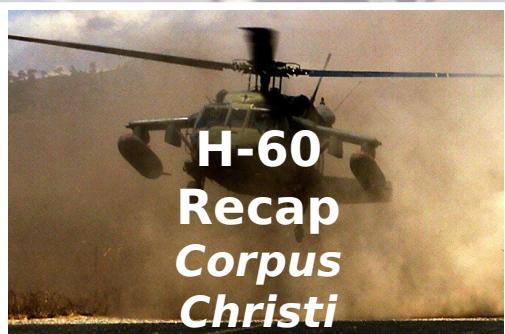
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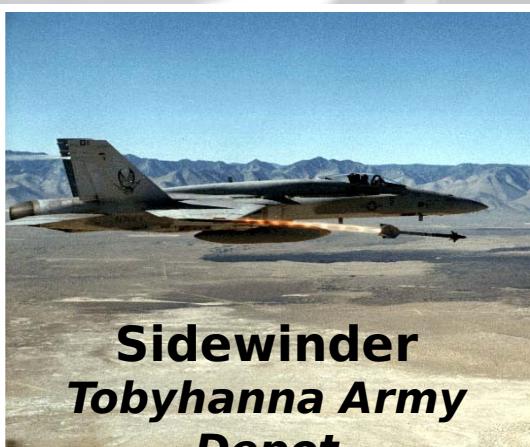


Example Lean Six Sigma Achievement

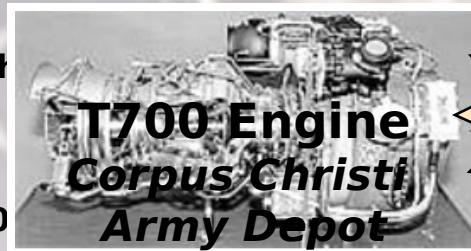
- ✓ Mean Time Between Overhaul increased from 309 hours to 900+ hours
- ✓ Overhaul cycle time reduced from 300+ to 100



- ✓ Production capability increased from 13 in 2004 to 27 in 2005



- ✓ Productivity improved by 12%
- ✓ Unit Maintenance Cost reduced by 16%



- ✓ Kitting enabled production ramp from 300 to 700 weapons/month



Ground Mobility Vehicle Letterkenny Army Depot

- ✓ \$990K in Lean savings to SOCOM in FY04
- ✓ Turn around time reduced from 10 weeks



- ✓ Improved supply condition of Display Keyboard Assemblies from 9000 backorders in



- ✓ Repair cycle time reduced 50%
- ✓ Throughput increased from 6 vehicles/day to 26/day
- ✓ Doubled first pass inspection
- ✓ Reduced cost by 1/3

Principles of Lean Sustainment

- Transforming AMC's Business Philosophy and Practices -

Focus on end-to-end supply chain processes

- 1) Solve the customer's (soldier/unit's) problems **completely** by insuring that all goods and services work, and work together.
- 2) **Don't waste** the customer's (soldier/unit's) **time**.
- 3) Provide **exactly what** the customer (soldier/unit) wants.
- 4) Provide what's wanted **exactly where** it's wanted.
- 5) Provide what's wanted where it's wanted **exactly when** it's wanted.



Enjoy
The
Conference